

Meeting Minutes

Meeting	Board Meeting	
Date / Time	27 August 2026, 8:30am to 1:30pm AEST	
Location	Level 19, 8 Exhibition St, Melbourne and Teams Meeting	
Present	Marina Go AM, Independent Chairperson Sandy Davey, Director Peter Elford, Director Brett Fenton, Director Claire Rogers, Director	Sandra Hook, Director Thu-Trang Tran, Director Mike Trovato, Director (vc) Tina Wyer, Director (vc)
Also in attendance	Sarah Vandebroek, Gov Observer (8 vc) Bruce Tonkin, CEO Linda Brown, Co Sec Sonia Joksimovic, Co Sec (vc) Sharon Copeland-Smith, COO James Shady, CFO Glenn Wightwick, CIO	Tarnia Drakes, DPC Rebecca Papillo, A/SDER Matt Healy, LRRP Chair (11) Jo Cain, Materiality Counts (12.1) Casie Hill, Deloitte (12.2) Peter Corbett, Deloitte (12.2) John Jones, Deloitte (12.2)
Apologies	Sarv Girn, Director	

1. Acknowledgement of Country

The Chair acknowledged the traditional custodians of the sky, land and sea, the Wurundjeri people of the Kulin Nation, paid respects to elders past and present and acknowledged sky, land and sea was never ceded.

2. Welcome, attendance and apologies

The Chair welcomed everyone to the meeting, noting that Sarv Girn had given his apologies but provided comments on agenda items in advance, and that Mike Trovato and Tina Wyer were joining via video conference (vc).

3. Declaration of Interests

The Board noted the updated register.

4. In Camera

The Board held an *in-camera* session with the CEO.



5. People and Culture Report

The Board noted the People and Culture Report and discussed opportunities for receiving staff feedback outside of scheduled surveys.

6. CEO Update

6.1 Compliance Checklist

The Board noted the Compliance Checklist

6.2 CEO Report

The Board noted the report from the CEO including performance against core functions and strategic project OKRs, the Internet Infrastructure Forum (IIF) hosted by auDA to help reduce scams on the Internet, engagement on proposed Digital Duty of Care legislation and the draft FY26 Annual Report. The Board discussed performance of Registrars and options for reporting to the Board, noting the Registrar Quality Performance Index that was introduced in July 2026.

Action: Provide any early feedback on the Work in Progress Draft FY26 Annual Report. [Directors, 10 Sept 2026]

Action: Consider timing and format of Registrar Performance Reporting to the Board. [COO, Oct 2026]

7. CFO Report

7.1 FY27 YTD (July) Finance Report

The Board noted the FY26 financial performance was stronger than budget, with revenue outcomes supported by annual growth in Domains under Management (DuM) of 2.6%, expenditure less than budget, and also reflecting changes in fair value investment returns.

The Board noted the Finance Report for FY27 YTD (July) including a favourable operating and net surplus, due to spending timing differences related to staff costs and marketing, and stronger than expected revenue performance, with Domains under Management (DuMs) now at 4.4 million. All Financial Sustainability Risk Domain Key Risk Indicators (KRIs) were within tolerance.

Action: Provide a plan for allocating available capital to the Innovation and Impact pillars of auDA's strategy. [CFO, Oct 2026]

7.2 Auditor Update

The Board noted the update on the external Auditor tender process for FY27.

Action: Provide timetable for Auditor changeover to the FAC Chair. [Co Sec, Aug 2026]



8. Government update

The Chair welcomed Sarah Vandenbroek, First Assistant Secretary, Government Observer, to the meeting. Sarah provided an update on matters of interest including: the meeting with David Mackay as Acting Secretary, Department of Infrastructure, Transport, Regional Development, Communications, Sport and the Arts and his opening address at the aulGF in September 2026, Ian Sheldon, Director Internet Governance attendance at the UN General Assembly ([UNGA 81](#)), and the [Digital Duty of Care](#) consultation process due to commence in 7 September 2026. The Board raised the landmark US [court case](#) against Meta for teen social media addiction and the AUD\$ 23.6 billion settlement.

9. Legal Report

The Board noted the Legal Report.

10. Security

10.1 Security update (including SOCI Act changes)

The Board noted the Security Update including an overview of security risks, regulatory compliance position, current state of play and the ongoing cyber program to build resilience into .au. The Board queried the risk rating, and noted the external security threat environment associated with Frontier AI applications and nation state warfare, and mitigations in place.

10.2 Critical Infrastructure Risk Management Program (CIRMP) report

The Board reviewed the updated Critical Infrastructure Risk Management Program (CIRMP), noting that it had been reviewed by the Security and Technology Committee at its August meeting.

The Board **resolved** to **endorse** the recommendation of the Security and Technology Committee to approve the updated Critical Infrastructure Risk Management Program (CIRMP).

10.3 Annual Risk Management Program Attestation

The Board reviewed the Annual Risk Management Program Attestation noting that Management had also provided an Attestation.

The Board **resolved** to **endorse** the recommendation of the Security and Technology Committee to approve the Annual Report as presented in the Annual Report content document.



11. LRRP Report

The Chair welcomed Matt Healy, Licensing Rules Review Panel Chair, to the meeting to provide the Final Report of the auDA Licensing Rules Review Panel 2025. Matt outlined the process that the Panel went through to produce ten recommendations, including conducting stakeholder consultations and receiving submissions to inform their analysis. He noted the contentious issues included contested names, monetisation and allocation. The Panel was mindful that the .au domain is for the benefit of all Australians and the importance of building trust and confidence. He noted that the Final Report was accepted by six of the seven Panel Members and they were not able to reach consensus agreement on Recommendation 2.

The auDA Chair thanked the Panel for its work, noting that an important consideration was trust and confidence in the .au domain name system.

Matt Healy left the meeting.

11.1 LRRP Report Implementation Response

The Board reviewed Management's initial implementation response including the requirements of the Board when receiving the Panel's Final Report, set out in [Process for the Development and Review of auDA Published Policies](#) and Management's responsibility for drafting the detail of a final policy to give effect to the Panel's recommendations, where accepted by the Board. The Board noted that the Final Report would be published on the auDA website. auDA will also prepare proposed changes to the Licensing Rules and an explanatory note, for public consultation on how the changes give effect to the Panel's recommendations.

The auDA Board **resolved** to **approve** the Recommendations in the Licensing Rules Review Report in-principle and directed Management to prepare an Implementation Plan that takes into account the impact of the Recommendations.

Action: Draft an Implementation Plan, including the impact, for the Recommendations in the Licensing Rules Review Report for Board consideration. [COO, October 2026]

Action: Prepare a Board Statement to accompany the LRRP Final Report when it is published on the website: [A/SDER, Sept 2026]

12. Strategy

12.1 Materiality Survey

The Chair welcomed Jo Cain, Materiality Counts, to the meeting to present on the results of the 2026 Materiality Survey. The Board noted that the results indicated that internal and external stakeholders were broadly aligned on the top ten material issues.

Action: Overlay the 2026 Materiality Survey radar results with the 2024 results and provide a summary of the key themes per stakeholder group. [A/SDER, Sept 2026]



12.2 Digital Identity Feasibility Study

The Chair welcomed Deloitte representatives to the meeting to discuss the findings of their feasibility study into whether auDA could play a role in Australia's evolving digital identity market and where auDA has a differentiated right-to-win, commercial potential and strategic alignment. The Board noted that the CIO would bring a proposal to the Board with a plan for progressing the work under the innovation pillar of auDA's 2026-30 strategy. The Board discussed the merits of the opportunity and timing.

13. Governance

13.1 Competition Policy Review Terms of Reference

The Board noted Management had begun preparing for the Competition Model Review, as set out under the Impact pillar of the auDA 2026-30 Strategy and were seeking input from the Board on the Terms of Reference (ToR) before they were finalised for Board approval to be published for public consultation. The Board discussed the current market environment and consumer protection issues.

Action: Consult with directors Brett Fenton and Thu-Trang Tran on the scope of the Competition Model Review ToR and prepare for public consultation. [COO, October 2026]

13.2 Constitutional Minor Amendments

The Board reviewed the proposed minor amendments to the Constitution for administrative and legal reasons, related to member communications and removal of obsolete clauses including pre-transition. The Board noted that the Governance and Culture Committee had reviewed the proposed updates at its August meeting.

The Board **resolved** to **endorse** the recommendation from the Governance and Culture Committee that the Board recommend the proposed changes to the Constitution for approval at the Annual General Meeting on 19 November 2026.

13.3 Draft AGM Notice of Meeting (NoM)

The Board noted the draft AGM Notice of Meeting and that a final NoM will come to the October Board Meeting for approval.

14. Board Committee Chair's Update

The Board noted the Security and Technology Committee (STC), Governance and Culture Committee (GCC) and Finance and Audit Committee Chair updates.

15. Consent Agenda

15.1 Previous Board Meeting Matters



15.1.1 Approval of Previous Minutes

The Board **resolved** to **approve** the 23 June 2026 Board Minutes as a true and correct record of the meeting.

15.1.2 Actions

The Board noted the Actions were either on the agenda, complete or not due.

15.2 Board Committee Matters

15.2.1 Finance and Audit Committee (FAC) Minutes

The Board noted the 31 July 2026 FAC Meeting Minutes.

15.2.2 Security and Technology Committee (STC) Minutes

The Board noted the 11 August 2026 STC Meeting Minutes.

15.2.3 Governance and Culture Committee (GCC)

The Board noted the 13 August 2026 GCC Minutes

15.2.4 Foundation Board

The Board noted the 23 June Foundation Board Minutes

15.3 Corporate Governance Policies

15.3.1 Privacy Policy

The Board **resolved** to **endorse** the recommendation of the Security and Technology Committee to approve the amended Privacy Policy.

15.3.2 EEO and Workplace Behaviours Policy

The Board **resolved** to **endorse** the recommendation of the Governance and Culture Committee to approve the amended Equal Employment Opportunity and Workplace Behaviours Policy, subject to removing the case studies.

15.3.3 Code of Conduct Policy

The Board **resolved** to **endorse** the recommendation of the Governance and Culture committee to approve the amended Code of Conduct Policy.



15.3.4 Engagement Charter

The Board **resolved** to **endorse** the recommendation of the Governance and Culture committee to approve the amended Engagement Charter.

16. In Camera

The Board held an *in-camera* session.

17. Meeting Close & Next Meeting Dates

The Board noted the next meeting dates.

The meeting closed at 1:45pm

Signed as a true and correct record.

Marina Go AM

Independent Chairperson

Date: